CULTIVATING HOPE STEP BY STEP













Communities In Schools of Richmond surrounds students with a community of support, empowering them to stay in school and achieve in life.

2016 Report Card

One day at a time and over the course of a school year, Communities In Schools of Richmond keeps students in school and on track for graduation.

The ABC's of Outcome Measurement:

The CIS Model for delivering services to students is based on student outcomes for **Attendance**, **Behavior and Course Performance** goals. CIS implements a data-driven identification process combined with referrals to target students who show warning signs for straying off the graduation path. The process captures students more at risk and offers a proactive pathway for staying on course. It includes:

- Identification of students who are underserved
- Interventions targeted to students' immediate and long-term needs
- Daily and weekly monitoring of the impact of each intervention
- Modification of interventions
- Shared learning from outcomes

Real Results

During the 2016 school year, **18,238 students** were connected to resources and **2,882 students** received intensive case-managed services. Among the group receiving intensive services, we tracked their ABC's:

63% of CIS students improved ATTENDANCE

78% of CIS students improved BEHAVIOR

74% of CIS students improved COURSE PERFORMANCE

87% of CIS students were promoted to the next grade

1,200 volunteers shared time with K-12 students; **134 partners** supported Richmond and Henrico students; **125 students** graduated from Performance Learning Centers; **44 CIS Site Coordinators** worked inside K-12 schools.





Letter from President

Hope is a positive emotion about the future. That positivity is a key ingredient for the work of Communities In Schools of Richmond. It becomes the foundation that allows CIS Site Coordinators to help kids conceptualize goals and develop specific strategies to reach those goals.

At CIS, we start with small steps. A student may begin by setting a goal to arrive on-time for school on a Monday morning. And on a Tuesday. And build throughout the week. The work is incremental with celebrations and setbacks along the way, but the important thing is that the goal has value to our students and the pathway is clear to them.

While the goals are set by students, CIS is responsible for delivering meaningful strategies—the Integrated Student Support (ISS) model—to every student at the school. CIS Site Coordinators work with volunteers, partners and the local community to provide students with the tools they need to reach their goals inside and outside the classroom.

We provide these supports in three different tiers. By differentiating our supports, we are able to serve the greatest number of students while also maintaining capacity to focus intensively on targeted students with significant needs.

Tier 1: School-wide services

Tier 2: Targeted programs

Tier 3: Individualized support

In our 2016 School Year Report, we unpack the ISS model in some of our school sites. By offering specific examples of the how each Tier supports a school community, I hope you will gain some insight into both the complex needs of our students and the engaged Richmond community that come together to offer hope.

Harold Fitrer

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President and CEO

What You Can Expect at a CIS School Site

At every school in the CIS of Richmond network you will find:

- **1. Attendance Initiatives:** CIS Site Coordinators work alongside schools to promote strong attendance.
- **2. School Readiness:** Ensuring that a student's basic needs are met is fundamental to a student's ability to learn each day. CIS addresses basic needs like food, clothing and school supplies.
- **3. Transition:** We help students manage smooth transitions at kindergarten, sixth grade and ninth grade or during a move to a new school in our network.
- **4. Mentors:** CIS matches students with mentors across our sites in one-on-one relationships as well as group mentoring activities.
- **5. Parent Engagement:** CIS Site Coordinators work daily to build relationships with parents and encourage strong home-school engagement.
- 6. Literacy Support: CIS celebrates Read Across America Day, One-School, One-Book events, grade-level book clubs and specialized reading outreach.
- 7. Enrichment: In addition to school events like career fairs and guest speakers, CIS connects hundreds of students to out-of-school time programming and access to summer camps and summer camp scholarships.
- **8. Life Skills Building:** Speakers, summits and workshops range from topics like prejudice awareness, financial literacy, self-advocacy, to leadership.





Tier One School-Wide Support

What may seem like a small obstacle can easily lead a student off track. A student cannot focus in the classroom if he or she is hungry, cold or tired, or cannot see the board. Woodville Site Coordinator Jonti Simmons manages a wide network of groups and individuals, addressing gaps to support students and families.

The CIS commitment to schools takes a holistic approach—delivering a balance of basic needs for our students and also offering enrichment activities. Many of our kids have a limited frame of reference, so an important part of our job is making them aware of possibilities and encouraging them to dream big.

- Richmond Community Church kicks-off the school year with a school supplies drive and rings in the holidays with holiday assistance.
- **FeedMore** delivers 90 backpacks every Friday with six weekend meals for students identified with chronic food needs.
- Over 100 volunteers from MICAH work as mentors and classroom assistants. They can also be found running book clubs and acting as chess club facilitators.
- St. Paul's Episcopal Church summer outreach connects 200 campers
 with a summer experience. Their Scholar Role field trips occur every
 quarter for 3rd and 5th grade students and Kindergarten Welcome
 includes home visits and first day of school supplies and photos.
- Virginia Bar Association sponsors monthly behavior programs with guest speakers and field trips for the winners of the Woodville Paw Award, the best-behaved class.
- PBS Kids and WCVE host 4 book distributions for kids and 5 parent workshops a year. They support Woodville's social-emotional growth, literacy, and school attendance goals and feature some of our families on PBS Kids!
- Junior League of Richmond hosts monthly family nights for 3rd and 4th grades.















MARTIN LUTHER KING MIDDLE

Tier Two Collaborative Group Support

Many of our students face and overcome difficult obstacles in their lives. However, their survival skills aren't always effective in the classroom. Group programs offer students positive ways to cope with anger and impulse control so they can focus on school. From coaching, to guest speakers and role-playing exercises, a hands-on approach helps students recognize patterns of behavior, break those cycles and see tangible improvements.

At MLK Middle, Site Coordinators Tameka DePreist and LaShaun Greene offer a range of **Tier Two behavioral interventions** for an identified group of students and they track their progress.

- Mirror Me is a partnership with the Richmond Police Department. Twentyfive officers and civilian staff pair up with targeted MLK students each week for enrichment activities that range from games, kickboxing, karate, cupcake decorating to oil changes.
- KICDRUM+ARTS works with a group of students every Monday morning for African Drumming. Kids use drums to explore topics like bullying, harmony, self-esteem, leadership and teamwork.
- First Things First facilitates a girls group that deals with relationships –
 from friends to family to classmates. They explore topics in a safe space
 and help young women identify positive, asset building relationships that
 emphasize self-worth and respect.
- Rights of Passage is a facilitated conversation among young men
 who may not have a positive male role model. They discuss how best
 to present themselves as young men and how to make constructive
 decisions and choices.
- Boys and Girls Club of Metro Richmond is an after-school program that
 takes place five days a week and also provides dinner and transportation.
 Over 100 students attend daily and gain access to all the positive youth
 development activities offered by the Boys and Girl Club.

ARMSTRONG HIGH

Tier Three One-to-One Support

While CIS support largely focuses on the non-academic needs of students, school performance is the most significant measurement of ultimate school success and often the first indicator that there may be non-academic challenges impacting student performance. Tier Three support is squarely focused on an intensive, case-managed relationship that will help propel a student over a single or multiple hurdles and ultimately meet goals to guide them toward success in school.

Cezar Caravales is the Site Coordinator at Armstrong High School. Over the course of the 2016 school year, Cezar and CIS partners worked individually with 97 students to develop relationships – built on a deep level of trust, stability and responsiveness – to rebuild the stability missing in many young people's lives. CIS engages in a holistic student review to identify barriers and determine available resources that include:

- Developing agreed upon attendance, behavior and course performance goals
- Daily student check-ins and check-outs
- Outreach to parents by phone, face-to-face school meetings, home visits
- Problem-solving with students and parents
- Eliminating barriers to attendance that may include access to food, clothing, transportation and developing attendance incentives
- Acting as an advocate among school administration, teachers, social workers
- Small group engagement
- Redirection, impulse control and modeling positive behaviors
- Grief, self-esteem, LGBTQ, substance abuse, anger management, leadership, pro-social skills, and gender specific group work
- Mentoring matches
- Physical activity like run clubs, cycling, dance, stepping and drumming
- Connecting with a mentor
- Connecting to Out-of-School-Time programming
- Offering organizational skills building







School Sites

Richmond Public Schools

Elementary Schools

Bellevue

J.H. Blackwell

Broad Rock

George Washington Carver

Chimborazo

Fairfield Court

J.L. Francis

George Mason

Ginter Park

E.S.H. Greene

Miles Jones

Oak Grove

Overby Sheppard

Elizabeth Redd

G.H. Reid

J.E.B. Stuart

Swansboro

Westover Hills

Woodville

Middle Schools

Albert Hill

Binford Lucille Brown

T.C. Boushall

Elkhardt - Thompson

T.H. Henderson

Martin Luther King, Jr.

High Schools

Armstrong

Huguenot

Thomas Jefferson

John Marshall

George Wythe

Performance Learning Centers

PLC I – Richmond Technical Center

PLC II – Adult Career Development Center

PLC III – Armstrong High School

Henrico County Public Schools

Highland Springs Elementary Fairfield Middle John Rolfe Middle Wilder Middle **Highland Springs High** Performance Learning Center IV

Partners

The CIS Model depends on the commitment of partners to deliver the very best for students. Our thanks and recognition to all the people working in CIS partner organizations helping students reach their potential.

#86 Order of the Capital Region Airport Eastern Star Commission 100 Black Men CapTech 2nd Presbyterian Church CarMax 31st Street Baptist CarMax Foundation Church Carverponics 4-H Cathedral of the Sacred 5th Street Baptist Heart AFGE Local 2280 Cedar Creek Baptist Church African American Metropolitan Baptist CelebrateRVA Church Centura College All God's Children Camp Challenge Discovery Alpha Phi Alpha Fraternity Projects (Beta Gamma Lambda) Change the World RVA Altria Charles W. Hackett Fund AmeriCorps Chick-Fil-A AMP! Metro Richmond Chickahominy YMCA Anthem Child Fund **Antioch Baptist Church** Children Incorporated Art 180 Children's Hospital Art Institute Foundation Asbury United Methodist and Bike Safety **Assisting Families** Campaign Children's Hospital of of Inmates Richmond at VCU Astoria PALS Chippenham Hospital **Backyard Farmers** (CJW) Bank of America Christ Church Episcopal BB&T Church Hill Activities and **BCWH** Tutoring (CHAT) Become New School/ CIS of Virginia **Dudley's Beauty School** CITGO Bethany Christian Church City of Richmond Big Brothers Big Sisters City of Richmond Bikram YOGA Richmond Fire Dept. **Bizport** City of Richmond Police Blue Sky Fund Coaches in the Bon Air Christian Church Classroom Bon Air Presbyterian Collegiate 100 Church Commonwealth Chapel Bon Secours VA Dept. of Juvenile Bon Secours (Movin' Justice Mania) Community Ideas Station Bon Secours Class a Roll Community of Caring Boyhood to Manhood Concerned Black Men Boys and Girls Club of Congregation Orami Metro Richmond Continental Societies. Boys and Girls Scouts of Richmond America Costco **Broad Rock Baptist** Coventry Gardens Church Neighborhood **Broad Rock Library** Network **Bryant and Stratton Dancing Classrooms Buffalo Wild Wings Davenport and Company** Buz & Neds Delta Sigma Theta Capital City Lodge #107 Sorority, Richmond Capital One Department of Capital One African Housing and Urban American Network Development

Capital One Coders

Dodson Properties/Atlas Realty Group Dominion DonorsChoose.org Dream Team **Duck Donuts Dunkin Donuts East District Family** Resource Center Faster Stars Prince Hall Affiliations. East End #79 Fast Fnd Family Resource Center East End Fellowship Eastern Henrico Business Association Eastern Henrico Ruritans **Ebenezer Baptist Church ECPI University** Elephant Insurance Elks Lodge #45 **Emerging Young Leaders Emmanuel Worship** Center **Empire Beauty School** Epiphany Ernst & Young **Estes Express** Eta Phi Beta Sorority, Inc. Children's Hospital Brook Rd. **Everlasting Spirit** Ministries Faith Community Baptist Faith Landmarks Family Dental Fan District Association Fan Women's Club Farm Fresh Federal Highway Admin. Federal Reserve Bank of Richmond FeedMore Fifth Baptist Church First Baptist Church Decatur First Baptist Monument First Baptist South Richmond First Bethel Baptist Church First Presbyterian Church First Tee First Things First First Unitarian Universalist **Focused Outreach** Richmond

Food Lion

Fraiche Home Store Framme Law Firm Friends of John Marshall High Alumni Association **Full Circle Grief Center** General Electric Genworth Ginter Park Baptist Ginter Park Presbyterian Girls for a Change Glen Allen High School God's Morning Foundation Good Neighbor Community Services **Good Shepherd Baptist Gravel Hill Baptist** GRASP **Greater Richmond** Chamber **Greater Richmond** Fit4Kids GroundworkRVA Hands On Greater Richmond Henrico Business Council Henrico Public Schools Henrico East Rotary Henrico Education Foundation Henrico High School **Higher Achievement Highland Springs** High School Highland Springs United Methodist Church Hindu Center of Virginia Housing Opportunities Made Equal ITT Tech Jahnke Road Baptist James River Air Jason's Deli JCCE 21st Century Program JCPennev Jenkins Funeral Home Jesse Davis JLARC Joe Massie Law Firm Joe's Inn Johnson Inc. JoS. A. Bank Jsymmetric, Inc. Jump Starz Junior Achievement of Central Virginia Junior League of Richmond KaBOOM! KaKy-Kollege and Kareer 4 Youth KICDRUM+ARTS Kiwanis Club of Richmond Kroger Lashonda Dotson Latin Ballet Learning RX Light Community Church Links. Inc. Commonwealth Chapter

Long and Foster REALTORS, Grove Avenue Office Lowe's Lutheran Church of Our Savior Maggie L. Walker Governor's School Main Street Realty Mama J's Restaurant Man Up Injative Manchester YMCA Mango Salon McDonald's Micah Initiative Michael Lee Motivational Speaker Milk & Cookies Minds In Motion Mise En Place Culinary School Moody Middle School Moore Street Baptist Mount Olive Bell's Road Mount Tabor Baptist Mt. Calvary Baptist Mt. Carmel Baptist Mt. Gilead Full Gospel International Ministries My Sisters Co. Book Club National Delicados Incorporated, Richmond National Watch Dog Program NBC 12 Neighborhood Network Center **New Covenant Apostolic** New Millennium Auto Sales NextUp RVA Northside Family YMCA Northside Outreach Center Northwestern Mutual Owens & Minor Partnerships for Families Paws for Cause Peace Education Center Pediatric Connection Pediatrix Medical Group Peter Paul Development Center Planned Parenthood **Podium Foundation** Poe's Pub Ramsev Memorial Methodist RE-Use Thrift and Consignment Center Read to Them Red Cross Refuge Temple ReNew Richmond Reveille United Methodist Church Revnolds Community College Richmond Animal League Richmond Ballet

Richmond Behavioral Health Authority Richmond Chess Initiative Richmond Children's Hospital Richmond City Social Services Richmond City Health District Richmond City Police Richmond Community Church **Richmond Community** Hospital Richmond Cycling Corps Richmond Dept. of Utilities Richmond Fire Station 6 Richmond Flying Squirrels Richmond Hill Richmond Jewish Coalition for Literacy Richmond Marriott Richmond Parks and Recreation Richmond Promise Neighborhood Richmond Public Library Richmond Public Schools **RPS Education Foundation** Richmond Redevelopment Housing Authority Richmond 2015 River City Church River City Rotary River Road Baptist River Road Presbyterian River Road United Methodist Riverview Baptist Church ROSMY **RVA Futures** Salisbury Garden Club Sandston Rotary Club Save-A-Lot Science Museum of Virginia Second Baptist Church Second Baptist (Southside) Second Baptist (West End) Shamin Hotels Sharon Baptist Church Shoes That Fit Smiles for Children SPARC **Speaking Spirit Ministries** Spinal Correction Center of Richmond Sports Backers St. Benedicts St. Bridget School St. Bridget's Catholic Church St. Catherine's School St. Christopher's School St. Christopher's School (Saturday Academy) St. Edward's Catholic Church St. Flizabeth's Catholic

St. James Episcopal Church St. John's Church St. Joseph's Villa St. Michael's Catholic Church St. Michael's Episcopal Church St. Mithias St. Paul's Baptist Church St. Paul's Episcopal Church St. Peter's Catholic Church St. Stephen's Episcopal Starbucks Station 22 Fire Department Steward School Stop Child Abuse Now (SCAN) Sunday School Union of Chesterfield SunTrust Swansboro Baptist Church Sweet Frog The Church (Women With Purpose) Richmond City Council The Life Church The Robinson Theater Theatre IV (Hugs & Kisses) Three Chopt Church of Christ Trinity 44 Mason Lodge Trinity Episcopal School Trinity Family Life Center Trinity Lutheran **Trinity United Methodist** Church Tuckahoe Presbyterian Ukrop's Dress Express United Support Services VA United Way of Greater Richmond and Petersburg University of Richmond **UR Bonner Center for** Civic Engagement UR Partners in the Arts **UPS Freight** Urban Farmhouse Urban Financial Services Coalition US Department of Labor **USA Cycling Team** VCU Arts **VCU** Aspire **VCU Dental** VCU ExCELL **VCU Forensic Science** Department VCU Health Systems (MCV) **VCU Police Department** VCU Psychology Department VCU School of Nursing VCU School of Social Work

VCU Writing Center Veteran's Hospital Victory Tabernacle Church Virginia Alliance for the Chesapeake Bay Virginia Bar Association Young Lawyers Division Virginia Cooperative Extension Virginia Credit Union Virginia Department of Health Virginia Department of Labor Virginia Employment Commission **Employees Association** Virginia Family Dentistry Virginia Food Collaborative Virginia Heroes Virginia Hispanic Chamber of Commerce Virginia League of Planned Parenthood Virginia Lottery Virginia Mentoring Partnership Virginia State Police Virginia State University Virginia Union University VUU School of Social Work Visual Art Center of Richmond VSU - Ed. Opportunity Center Walmart Wavv Kickz WCVE Community Idea Stations Wells Fargo Wells Fargo/FLY Program Westover Hills Merchants Association West Richmond Breakfast Lions Club Westover Hills Neighborhood Association Westover Hills United Methodist Church WestRock Wilder Middle School PTA Will Wade Basketball Camp Williams Mullen Wise Enterprise Wolfpack, LLC Woodville Presbyterian WTVR Channel 6 YMCA Downtown Richmond YMCA of Greater Richmond Young Life Zeta Phi Beta

Fourth Baptist Church 10 11

Giving

Our many thanks to all the individuals, foundations, corporations and organizations that generously support Communities In Schools of Richmond. Your continued investment ensures that urban youth have the tools they need to engage at school and graduate with a diploma and a plan for the future.

Community Hero Gifts \$100,000 and Up

Altria Group City of Richmond Henrico County Anthony F. and Susan M. Markel Fund of TCF NextUp RVA Richard S. Reynolds Foundation Richmond Public Schools **Robins Foundation** The Community Foundation Serving Richmond and Central Virginia (TCF)

School Sustainer

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12

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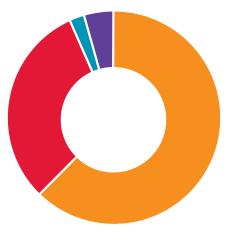
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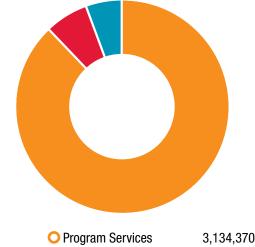
2016 Revenue



O Direct Public Support 2,226,501 O Local and State Funding 1.102.199 United Way 75.000 O In-Kind Support 164,217

Total Revenue 3,567,917

2016 Expenses



Management and General

231.144 Fundraising

Total Expenses

Review CIS of Richmond 2016 audited

financials at www.giverichmond.org

186,328 3,551,842

GIVERICHMOND.ORG

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